

## CHFA Capital Plan Property Assessment - Center View Manor, Sunset Village, Woodmoor Village

### Property Identification

Center View Manor, Sunset Village, Woodmoor Village  
PLAINVILLE, CT

Total Current Unit Count: 120  
Census Tract: 4206.00  
Connecticut Congressional District: 5

CHFA Property Identification #: 84001D, 85146D, 85147D

Current State Sponsored Housing Program: SH Elderly

These properties were originally financed separately and appear in CHFA's records as three separate properties. However, lenders and investors are likely to favor larger transactions given the efficiencies of scale and Recap has elected to analyze these properties as a unitary whole. Recap also recommends that the owner and CHFA merge the properties for purposes of reporting, accounting and ownership.

### Property Description

Tenancy Type: Elderly/Disabled  
Structure Type: Garden/Townhouse  
Number of buildings: 25  
Maximum # of Stories: 1  
Elevator? None

Summary property description:

The Center View Manor, Sunset Village, Woodmoor Village property has 62 efficiency or studio and 58 one-bedroom units. Generally, the property consists of relatively small units. It features amenities such as common laundry and central air conditioning.

### Current Operating & Capital Needs Status

Aggregate Capital Needs  
(without market enhancements): \$ 5,275,436  
  
Capital Needs per Unit: \$ 43,962  
  
Projected Year 1 (2014) Operating Income: \$ (50,620)

Current operations at the property are projected to generate negative \$50,600 in net operating income (NOI, or revenue after operating expenses) in Year 1 (2014). With incomes and expenses trending at 2% and 3% respectively, which is a standard affordable housing industry convention, the NOI figure decreases annually and this shortfall continues to grow. As a result, the property is not sustainable and cannot adequately address its future basic capital needs, projected to be approximately \$5.28 million (\$43,961 per unit) over the next 20 years.

**Revenue Adjustments Prior to a Recapitalization Transaction**

Center View Manor, Sunset Village, Woodmoor Village, continued

Current average income relative to  
the Area Median Income (AMI): 25%

	Current Base Rent	Affordability (% AMI)
Studio/efficiency unit:	70	5%
One-bedroom unit:	75	5%
Two-bedroom unit:		
Three-bedroom unit:		
Four-bedroom unit:		
Five-bedroom unit:		
Six-bedroom unit:		

	Proposed Base Rent	Affordability (% AMI)
Studio/efficiency unit:	70	5%
One-bedroom unit:	75	5%
Two-bedroom unit:		
Three-bedroom unit:		
Four-bedroom unit:		
Five-bedroom unit:		
Six-bedroom unit:		

The Capital Plan is recommending that the property continue operating as it is currently structured, without a consolidated recapitalization transaction. Consequently, the Capital Plan does not recommend a specific revenue adjustment. The owner should note, however, that the rental income is not projected to meet the property's expenses over the next 20 years and may struggle to cover future capital needs. The owner may want to consider an adjustment in the property's base rent in order to avoid future budget problems.

Number of current households that would be  
impacted by the proposed increase in Base Rent: n/a

Rental operating subsidy necessary in 2014 to  
generate revenue equal to raising the base rent  
as proposed: n/a

Additional rental assistance payments subsidy  
over a 20 year period due to revised base rent: n/a

**Revenue Adjustments Concurrent with a Recapitalization Transaction**

Center View Manor, Sunset Village, Woodmoor Village, continued

Household Income Level	Current Income Mix	Proposed Income Mix
0-25% of AMI	68	68
25-50% of AMI	49	49
50% of AMI or greater	3	3
Total number of units	120	120

Since the Capital Plan is recommending that the property continue operating as it is currently structured, without a consolidated recapitalization transaction, the analysis does not assume any changes to the property's income mix.

	Pre-Trans. Base Rent	Post-Trans. Base Rent
Studio/efficiency unit:	70	70
One-bedroom unit:	75	75
Two-bedroom unit:		
Three-bedroom unit:		
Four-bedroom unit:		
Five-bedroom unit:		
Six-bedroom unit:		

Rental operating subsidy in the transaction year which would be necessary to generate additional revenue equal to that generated by income mixing: n/a

Additional rental operating subsidy necessary to sustain Rental Assistance Payments based on the adjusted base rent: n/a

Property used for market reference: Center View Manor & Woodmoor

**Transaction Options**

Center View Manor, Sunset Village, Woodmoor Village, continued

	Capital Surplus or (Gap)	Total (Gap) Funded by Subsidy inc. Capital & Operating
Current Scenario (excluding transaction costs):	(3,089,456)	(5,483,919)
Recoverable Grant Scenario:	(8,550,483)	(13,510,854)
CHFA/FHA Scenario:	(6,922,430)	(12,796,116)
4% LIHTC Scenario:	(4,583,560)	(10,536,755)
9% LIHTC Scenario:	(988,771)	(6,917,068)

The Capital Plan analysis considers five scenarios and the prospect under each scenario to address the property's capital and operational needs. Each scenario's capacity to address the property's capital needs is listed to the left, as represented by the Replacement Reserve (RM&R) balance at the end of 20 years. Also at left is the total gap, including both operating subsidy needs and capital subsidy needs, over the 20 year study period.

- The first scenario, the "Current Scenario" assumes the property continues operating as it currently is operated - no material change in the base rent and no implementation of income mixing strategies to shift the property's revenue picture. Consequently, there is no adverse impact on residents or on the opportunity to serve the income demographic currently holding tenancies. The current scenario uses the baseline capital needs as the anticipated capital investment for purposes of identifying the surplus or gap. However, the current scenario - unlike the other four scenarios - does not include any allowance for soft costs (architecture or design, relocation, developer overhead, etc.) or for general contractor overhead and profit (as it is assumed each trade would come to the site independently, without the need for overarching coordination).

- The second scenario, the "Recoverable Grant Scenario" assumes any revenue adjustments described above (i.e., if the analysis suggested an increase in base rent and/or introduction of a mixed-income framework, or the equivalent revenue from federal or state operating subsidy). The Recoverable Grant Scenario envisions a streamlined allocation of funds from the State to the property, implemented with standardized documents and minimal legal or due diligence transaction costs. The Recoverable Grant would be repaid to the State to the extent possible from cash flow. The Recoverable Grant Scenario is most frequently selected when the transaction is too small to warrant the transaction costs associated with alternative financing or if the market is too weak to support debt or equity leverage.

- The three remaining scenarios - "CHFA/FHA," "4% LIHTC" and "9% LIHTC" correspond to three different leverage transaction structures. Each scenario includes transaction costs appropriate to the nature of the transaction. (For example, legal fees in the two LIHTC scenarios are higher than in the CHFA/FHA scenario.) Typically, the CHFA/FHA scenario would generate the least amount of funds for capital improvements and the 9% LIHTC scenario would generate the greatest amount, with the 4% LIHTC scenario falling in between. The CHFA/FHA scenario is a debt-only scenario, using either CHFA or FHA-insured financing. The two LIHTC scenarios assume both debt and a syndication of low income housing tax credits. The 4% tax credits rely on the use of tax exempt bond financing and are generally available when needed. (The analysis assumes that the tax exempt bonds will be used for construction funding in order to generate the tax credits, but may not remain outstanding at the full amount after permanent debt conversion.) The 9% tax credits are a competitive and scarce resource so cannot be assumed to be available for all properties.

**Recommended Transaction and Transaction Assumptions**

Center View Manor, Sunset Village, Woodmoor Village, continued

Recommended Transaction Option:	Current	The Capital Plan is recommending that the property continue operating as it is currently structured (i.e., the current scenario described above), as this approach requires the least amount of subsidy from the State over time as compared to the other capital leverage transactions. In the absence of a consolidated recapitalization transaction, however, the property will need additional resources on a continuing basis.
Recommended Transaction Year	n/a	
Replacement Reserve Deposit PUPY:	464	The Capital Plan recommends that the property receive annual grants as needed to cover the gap between the property's capital need budget and the property's ability to pay those costs. These grants, identified as "Pre-Transaction Subsidy" (since no consolidated transaction is proposed), would total \$3,089,456 over the course of the next 20 years.
Debt Service Coverage in Transaction Year:	-	
Debt Service Coverage in Transaction Year 15:	-	At this time, the "Current Scenario" is the only approach which reasonably covers the property's capital needs given the low rental revenue of the property and the current programmatic assumptions. However, it is neither a sustainable nor an efficient strategy as it requires the State to have a much more active role in supervising both capital and operating budgets. This level of oversight would correspond to a higher degree of accountability by the owner to the State.
Pre-Transaction Capital Subsidy Needed:	3,089,456	
Transaction Capital Subsidy Needed:	-	The "Current Scenario" would also require the property to self-manage improvements as they become necessary - the budget does not anticipate the availability of a general contractor. In other words, the property management staff would bring in the specific tradespeople as necessary to repair or replace the components as they fail. Since this is consistent with current property management practices, this burden should be manageable for the owner.

**Summary of Recommended Transaction**

This property does not have a stable operating revenue and expense picture and is at-risk of experiencing long term structural operating deficits unless it is able to access significant operating subsidy. Under the Current scenario, the property yields negative \$50,620 in NOI in the current year, which includes \$464 per unit per year in replacement reserve deposits, trending to negative \$171,874 fifteen years thereafter. The transaction results in a capital subsidy need of \$3,089,456 and \$2,394,462 in operating deficit subsidy, all of which would need to be covered by State capital subsidy. Given that the "Current Scenario" assumes a heavy dependence on state subsidy on an ongoing annual basis, any cash flow should presumably be escrowed to offset future subsidy need or to repay the state for prior subsidy payments.

**Summary of Capital Needs & State Subsidy Needs**

Center View Manor, Sunset Village, Woodmoor Village, continued

Immediate Emergency Capital Needs: 0  
 Current Deferred Capital Needs: 22,112  
 Current Routine Capital Needs: 215,727

The chart below indicates the year-by-year capital investment needs at the property as projected by On-Site Insight. One should note, however, that On-Site Insight used a state-wide cost basis generated from the RS Means database for capital needs. Some high-cost communities can experience a premium of 10%-15% in excess of the State-wide figures. The chart also indicates the timing of State capital and operating subsidy needs assuming the transaction scenario described above.

Year	Annual Capital Needs (per CNA)	Capital Subsidy		Operating Subsidy		
		Pre-Transaction Capital Subsidy Needs	Transaction Capital Subsidy Needs	Operating Deficit Subsidy Needs	Base Rent Operating Subsidy Needs	Income Mixing Operating Subsidy Needs
2013	237,839	-	-	-	-	-
2014	176,390	-	-	50,620	-	-
2015	327,867	-	-	57,004	-	-
2016	217,407	141,839	-	63,689	-	-
2017	401,835	339,139	-	70,684	-	-
2018	164,290	99,086	-	78,004	-	-
2019	134,057	66,245	-	85,659	-	-
2020	121,020	50,495	-	93,663	-	-
2021	377,646	304,300	-	102,030	-	-
2022	314,354	238,075	-	110,773	-	-

Year	Annual Capital Needs (per CNA)	Capital Subsidy		Operating Subsidy		
		Pre-Transaction Capital Subsidy Needs	Transaction Capital Subsidy Needs	Operating Deficit Subsidy Needs	Base Rent Operating Subsidy Needs	Income Mixing Operating Subsidy Needs
2023	107,670	28,340	-	119,907	-	-
2024	244,392	161,888	-	129,446	-	-
2025	196,927	111,123	-	139,406	-	-
2026	503,479	414,242	-	149,803	-	-
2027	561,022	468,217	-	160,653	-	-
2028	513,765	417,247	-	171,974	-	-
2029	131,789	31,410	-	183,783	-	-
2030	192,313	87,919	-	196,098	-	-
2031	138,894	30,325	-	208,939	-	-
2032	212,479	99,567	-	222,326	-	-

**Scenario Pro Formas**

Center View Manor, Sunset Village, Woodmoor Village, continued

**Income and Expense Analysis**

	CURRENT		RECOVERABLE GRANT		CHFA/FHA		4% LIHTC		9% LIHTC	
	Total	Per Unit	Total	Per Unit	Total	Per Unit	Total	Per Unit	Total	Per Unit
<b>2023 ANNUAL INCOME</b>										
Gross Potential Rent	512,608	4,272	904,721	7,539	904,721	7,539	904,721	7,539	904,721	7,539
Vacancy/Loss	(6,204)	(52)	(6,204)	(52)	(45,236)	(377)	(63,330)	(528)	(63,330)	(528)
Other Income	8,459	70	8,459	70	8,459	70	8,459	70	8,459	70
<b>Effective Gross Income</b>	<b>514,863</b>	<b>4,290.53</b>	<b>906,976</b>	<b>7,558.13</b>	<b>867,944</b>	<b>7,233</b>	<b>849,850</b>	<b>7,082</b>	<b>849,850</b>	<b>7,082</b>
<b>2023 ANNUAL EXPENSES</b>										
Operating Expenses	555,439	4,629	600,788	5,007	583,444	4,862	582,539	4,854	582,539	4,854
Replacement Reserve Deposits	79,331	661	79,331	661	59,779	498	59,779	498	59,779	498
<b>Total Operating Expenses</b>	<b>634,770</b>	<b>5,290</b>	<b>680,119</b>	<b>5,668</b>	<b>643,223</b>	<b>5,360</b>	<b>642,318</b>	<b>5,353</b>	<b>642,318</b>	<b>5,353</b>
<b>2023 NET OPERATING INCOME</b>	<b>(119,907)</b>	<b>(999)</b>	<b>226,857</b>	<b>1,890</b>	<b>224,721</b>	<b>1,873</b>	<b>207,531</b>	<b>1,729</b>	<b>207,531</b>	<b>1,729</b>
Debt Service	-	-	-	-	140,206	1,168	134,146	1,118	130,316	1,086
<b>2023 CASH FLOW</b>	<b>(119,907)</b>	<b>(999)</b>	<b>226,857</b>	<b>1,890</b>	<b>84,515</b>	<b>704</b>	<b>73,385</b>	<b>612</b>	<b>77,216</b>	<b>643</b>

**Sources and Uses Analysis**

	CURRENT		RECOVERABLE GRANT		CHFA/FHA		4% LIHTC		9% LIHTC	
	Total	Per Unit	Total	Per Unit	Total	Per Unit	Total	Per Unit	Total	Per Unit
<b>SOURCES</b>										
Hard Debt										
Commercial Debt 1	-	-	-	-	2,439,780	20,332	2,134,281	17,786	2,267,674	18,897
Commercial Debt 2	-	-	-	-	-	-	-	-	-	-
Tax-Exempt Bond	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Soft Debt										
Seller Financing/Take Back Note	-	-	-	-	-	-	3,600,000	30,000	3,600,000	30,000
State	-	-	-	-	-	-	-	-	-	-
Local	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Other										
From Operations	-	-	78,784	657	120,784	1,007	120,784	1,007	120,784	1,007
Cash Escrows	-	-	653,754	5,448	625,731	5,214	625,731	5,214	625,731	5,214
Grant	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Deferred Developer Fee	-	-	-	-	518,557	4,321	536,492	4,471	534,160	4,451
Equity										
GP Contribution	-	-	-	-	-	-	-	-	-	-
LIHTC	-	-	-	-	-	-	3,355,936	27,966	6,806,275	56,719
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Sources of Funds</b>	<b>-</b>	<b>-</b>	<b>732,538</b>	<b>6,104</b>	<b>3,704,852</b>	<b>30,874</b>	<b>10,373,225</b>	<b>86,444</b>	<b>13,954,625</b>	<b>116,289</b>
<b>USES</b>										
Acquisition Costs	-	-	-	-	-	-	3,600,000	30,000	3,600,000	30,000
Construction Costs	-	-	7,406,305	61,719	7,377,653	61,480	7,459,410	62,162	7,459,410	62,162
Soft Costs - Design & Construction	-	-	790,741	6,590	776,489	6,471	794,658	6,622	794,658	6,622
Soft Costs - Due Diligence	-	-	22,388	187	35,853	299	46,271	386	46,271	386
Soft Costs - Transaction Costs	-	-	99,284	827	179,284	1,494	355,455	2,962	355,455	2,962
Soft Costs - Financing	-	-	225,142	1,876	683,835	5,699	787,303	6,561	781,131	6,509
Soft Costs - Other	-	-	69,000	575	78,000	650	78,000	650	78,000	650
Soft Cost Contingency	-	-	60,328	503	87,673	731	94,182	785	92,208	768
Reserves	-	-	-	-	112,103	934	400,275	3,336	400,860	3,340
Developer Fee	-	-	609,834	5,082	1,296,392	10,803	1,341,229	11,177	1,335,401	11,128
<b>Total Uses of Funds</b>	<b>-</b>	<b>-</b>	<b>9,283,021</b>	<b>77,359</b>	<b>10,627,282</b>	<b>88,561</b>	<b>14,956,785</b>	<b>124,640</b>	<b>14,943,395</b>	<b>124,528</b>
<b>TRANSACTION SURPLUS (GAP)</b>	<b>-</b>	<b>-</b>	<b>(8,550,483)</b>	<b>(71,254)</b>	<b>(6,922,430)</b>	<b>(57,687)</b>	<b>(4,583,560)</b>	<b>(38,196)</b>	<b>(988,771)</b>	<b>(8,240)</b>

**Scenario Pro Formas (continued)**

Center View Manor, Sunset Village, Woodmoor Village, continued

**Coverage of Capital Needs Analysis**

	CURRENT		RECOVERABLE GRANT		CHFA/FHA		4% LIHTC		9% LIHTC	
	Total	Per Unit	Total	Per Unit	Total	Per Unit	Total	Per Unit	Total	Per Unit
<b>FUNDS</b>										
Transaction Rehab	-	-	5,715,803	47,632	5,693,691	47,447	5,693,691	47,447	5,693,691	47,447
Capital Needs Funded Using Subsidy	3,089,456	25,745	-	-	-	-	-	-	-	-
Existing Replacement Reserve Balance	643,676	5,364	643,676	5,364	643,676	5,364	643,676	5,364	643,676	5,364
Replacement Reserves	1,542,304	12,853	1,542,304	12,853	1,162,192	9,685	1,162,192	9,685	1,162,192	9,685
<b>Total Funds</b>	<b>5,275,436</b>	<b>43,962</b>	<b>7,901,783</b>	<b>65,848</b>	<b>7,499,559</b>	<b>62,496</b>	<b>7,499,559</b>	<b>62,496</b>	<b>7,499,559</b>	<b>62,496</b>
<b>USES</b>										
Estimated Capital Needs	5,275,436	43,962	5,275,436	43,962	5,275,436	43,962	5,275,436	43,962	5,275,436	43,962
Enhancements	-	-	-	-	-	-	-	-	-	-
<b>Total Uses</b>	<b>5,275,436</b>	<b>43,962</b>	<b>5,275,436</b>	<b>43,962</b>	<b>5,275,436</b>	<b>43,962</b>	<b>5,275,436</b>	<b>43,962</b>	<b>5,275,436</b>	<b>43,962</b>
<b>YEAR 20 REPLACEMENT RESERVE BALANCE</b>	<b>-</b>	<b>-</b>	<b>2,626,347</b>	<b>21,886</b>	<b>2,224,122</b>	<b>18,534</b>	<b>2,224,122</b>	<b>18,534</b>	<b>2,224,122</b>	<b>18,534</b>

**Subsidy Analysis**

	CURRENT		RECOVERABLE GRANT		CHFA/FHA		4% LIHTC		9% LIHTC	
	Total	Per Unit	Total	Per Unit	Total	Per Unit	Total	Per Unit	Total	Per Unit
<b>OPERATING SUBSIDY</b>										
Base Rent Operating Subsidy Needed	n/a	n/a	6,364,465	53,037	6,364,465	53,037	6,364,465	53,037	6,364,465	53,037
Operating Deficit Subsidy Needed	2,394,462	19,954	-	-	0	-	0	-	0	-
Income Mixing Operating Subsidy Needed	n/a	n/a	-	-	-	-	-	-	-	-
<b>Total Operating Subsidy</b>	<b>2,394,462</b>	<b>19,954</b>	<b>6,364,465</b>	<b>53,037</b>	<b>6,364,465</b>	<b>53,037</b>	<b>6,364,465</b>	<b>53,037</b>	<b>6,364,465</b>	<b>53,037</b>
<b>CAPITAL SUBSIDY</b>										
Pre-Transaction Capital Subsidy Needed	3,089,456	25,745	-	-	-	-	-	-	-	-
Recoverable Cash Flow	n/a	n/a	(1,404,094)	(11,701)	(490,778)	(4,090)	(411,269)	(3,427)	(436,168)	(3,635)
Transaction Capital Subsidy Needed	n/a	n/a	8,550,483	71,254	6,922,430	57,687	4,583,560	38,196	988,771	8,240
<b>Total Capital Subsidy</b>	<b>3,089,456</b>	<b>25,745</b>	<b>7,146,389</b>	<b>59,553</b>	<b>6,431,652</b>	<b>53,597</b>	<b>4,172,291</b>	<b>34,769</b>	<b>552,603</b>	<b>4,605</b>
<b>TOTAL SUBSIDY NEEDED</b>	<b>5,483,919</b>	<b>45,699</b>	<b>13,510,854</b>	<b>112,590</b>	<b>12,796,116</b>	<b>106,634</b>	<b>10,536,755</b>	<b>87,806</b>	<b>6,917,068</b>	<b>57,642</b>